

# Northlake Homeless Coalition FY2024 Continuum of Care (CoC) Application DV Bonus Request for Proposals (RFP) #2024-003

## Project Type: Rapid Rehousing Project for Individuals and Families

The Northlake Homeless Coalition invites all eligible organizations (501c3 nonprofit organizations, faith-based organizations, government entities, Indian tribes and tribally designated housing entities, and public housing agencies) to submit a project application for a new project that will serve homeless individuals and families in one or more parishes in the Florida Parishes Region (Livingston, St. Helena, St. Tammany, Tangipahoa and Washington Parishes) and adhere to the Housing First program model.

## I. Key Definitions

- A. Evidence-based approach: a project or process that "employ[s] strong use of data and evidence, including the cost-effectiveness and impact of homeless programs on positive housing outcomes, recovery, self-sufficiency, and reducing homelessness." Examples include but are not limited to "rates of positive housing outcomes, such as reduced length of time homeless and reduced rates of return to homelessness; improvements in employment and income; and improvements in overall well-being, such as improvement in mental health, physical health, connections to family, and safety."
- B. Homelessness: Persons who meet categories 1, 3 and 4 of the HUD Homeless definition. See the <u>HUD</u> Homeless Definition and Recordkeeping Requirements for additional reference.
- C. Housing First: A model of housing assistance that prioritizes rapid placement and stability in permanent housing in which admission does not have preconditions (such as sobriety or a minimum income threshold) and in which housing assistance is not conditioned upon participation in services. Additional information regarding Housing First is in section I.A.4.b.(2) of the NOFO.
- D. Rapid Re-housing Project (RRH): A type of permanent housing meeting the requirements of 24 CFR 578.37(a)(1)(ii). Continuum of Care funds may provide supportive services, as set forth in § 578.53, and/or short-term (up to 3 months) and/or medium-term (for 3 to 24 months) tenant-based rental assistance, as set forth in § 578.51(c), as necessary to help a homeless individual or family, with or without disabilities, move as quickly as possible into permanent housing and achieve stability in that housing.
- E. Rural Cost Category: Section 5707 of the James M. Inhofe National Defense Authorization Act for Fiscal Year 2023 (PL 117-263, December 23, 2022, 136 Stat 2395) amends section 423(a) of the McKinney-Vento Homeless Assistance Act to allow projects in rural areas [as defined in section I.B.2.b.(26) of this NOFO] to use Continuum of Care Program funds to pay for the following eligible activities (NOTE: For the purpose of this NOFO, St. Helena and Washington Parishes are eligible to for the rural cost category):
  - 1. Payment of short-term emergency lodging, including in motels or shelters, directly or through vouchers
  - 2. Repairs to units in which homeless individuals and families will be housed; or are currently not fit for human habitation.

- 3. Staff training, professional development, skill development, and staff retention activities.
- F. VAWA Budget Line Item: Section 605(a)(2) of VAWA 2022 amends section 423(a) of the McKinney-Vento Homeless Assistance Act to add the following eligible activity to the CoC program Facilitating and coordinating activities to ensure compliance with the emergency transfer plan requirement in 34 U.S.C. 12491(e) and monitoring and compliance with confidentiality protections in 34 U.S.C. 12491(c)(4). Examples of eligible costs include (see page 42 of the NOFO):
  - 1. Assistance with moving costs
  - 2. Assistance with travel costs
  - 3. Security Deposits
  - 4. Utilities
  - 5. Housing Fees
  - 6. Case Management
  - 7. Housing Navigation
  - 8. Technology to make an available unit safe

### II. Project Type Determination

- A. In section II.A.1-7 of the NOFO, HUD outlines the following policy priorities:
  - 1. Ending homelessness for all persons.
  - 2. Using a Housing First approach
  - 3. Reducing Unsheltered Homelessness
  - 4. Improving System Performance
  - 5. Partnering with Housing, Health and Service Agencies
  - 6. Racial Equity
  - 7. Improving Assistance to LGBTQ+ Individuals
  - 8. Persons with Lived Experience/Expertise
- B. After reviewing system performance metrics, coordinated entry (CE) data, feedback from the NHC Providers and Stakeholders Association (PSA) and performing a needs analysis of CE clients with unsuccessful housing outcomes, the NHC determined that a RRH project would best serve the region while also aligning with the above HUD policy priorities.

# III. Eligible Population by Project Type:

This Rapid Rehousing project will serve persons experiencing trauma or a lack of safety related to who are fleeing or attempting to flee domestic violence, dating violence, sexual assault or stalking who qualify under the paragraphs (1) or (4) of definition of homeless at 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act. As described in paragraph (13) below, survivors of human

trafficking may qualify as homeless under paragraph (4) of the homeless definition at 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act because they are often also victims of domestic violence, dating violence, sexual assault, or stalking, however, a DV Bonus project may not exclusively serve people fleeing or attempting to flee human trafficking.

### IV. Eligible Line-Item Costs

	Rapid Rehousing (RRH)
Rental Assistance	Х
Supportive Services	X
HMIS (Comparable Database)	X
Administration	X
Rural Cost Category*	X
VAWA Costs*	X

## V. Available Funding

A total of \$268,442 is being made available for this project, with up to \$24,403 available in administrative funds and the remainder to be spent in other allowable budget categories for the project type.

If this project is selected and awarded by HUD, this project will fund a project sponsor to serve at least 15 households at any given time with rental assistance and case management services. The new project should be expected to begin by Fall 2025 if awarded through the HUD competition. Once funded, the project is eligible for annual renewal through the CoC funding competition based on project performance, including program and fiscal compliance.

### VI. Application Deadline

Application Deadline: All applications must be submitted to the Northlake Homeless Coalition by 5:00 pm on Tuesday, October 8, 2024. Applications must be submitted electronically to astapleton@northlakehomeless.org.

## VII. Funding Requirements

Any organization applying for this funding must agree to the following:

- Adherence to the regulations set forth in the Interim Program Rule (24 CFR Part 578).
- Participation in the Coordinated Access and Assessment System (CAAS), including an MOU agreement
  outlining the responsibilities of the Continuum of Care and the CoC-funded agencies. Accept clients

- from the CAAS system, which prioritizes clients based on the Place Value Assessment tool as detailed in the CAAS Policies and Procedures.
- Current good standing as an NHC member agency or willingness to become an NHC Member Agency
  and adhere to the NHC Partnership Agreement, which outlines the roles of the CoC and the funded
  agency, including the annual agency fee currently set at a rate equal to 2.1% of the total CoC
  funding awarded to the agency.
- Agreement to serve homeless individuals and families utilizing a low barrier entry Housing First Program model.
- Match Funding (cash or in-kind) for the project in accordance with the Interim Program Rule.
- Provide rental assistance and supportive services to 6 households at any given time, including assisting
  clients in obtaining income and mainstream benefits (employment, SSI, Medicaid, and assessment for
  Medicaid funded services) so that clients can sustain housing on their own once the program ends.
- Participate in twice monthly navigation meetings to facilitate transition of clients into the program.
- Clients should be rapidly housed in less than 45 days from referral into the program.
- Be willing to find and inspect housing for participants depending on the client's preference and the availability of rental units. Rent amounts for the housing units must be rent reasonable.

Adherence with the Housing First Program Model is defined as the following:

- 1. Clients will not be screened out based on the following:
  - Having no or too little income
  - Active or history of substance abuse
  - Having a criminal record, with the exceptions for state-mandated restrictions
  - History of domestic violence (e.g., lack of a protective order, period of separation from an abuser or law enforcement involvement)
- 2. Clients will not be terminated from the program based on the following:
  - Failure to participate in supportive services.
  - Failure to make progress on a service plan.
  - Loss of income or failure to improve income.
  - Being a victim of domestic violence
  - Any other activity not covered in the lease agreement.

### VIII. Budget

The Northlake Homeless Coalition will assist the selected project sponsor in developing a more detailed budget, if necessary. A sample budget is included for reference below.

Sample RRH Budget	
HMIS	5,327
Supportive Services	49,059

Rental Assistance	175,500
Rural Category*	6,943
VAWA Costs	7,210
Admin	24,403
Total CoC Funding	268,442
Match	67,111

All eligible budget categories for this RFP require a 25% match.

These budgets are only a sample; the applicant is responsible for developing a budget that would meet the needs of the program and allow the applicant to serve at least 15 households at any given time.

For further information about the RRH program model, see the HUD Exchange, <a href="https://www.hudexchange.info/">https://www.hudexchange.info/</a>, or the National Alliance to End Homelessness website, <a href="www.naeh.org">www.naeh.org</a>.

### IX. Meetings and Deadlines

- RFP Information Conference 1: Friday, September 20 at 2:00 pm (Register Here)
- RFP Information Conference 2: Thursday, September 26, 10:00 am at Northshore Community Foundation, 807 N. Columbia St., Covington, LA 70433
- Deadline for submitting proposal to NHC: Tuesday, October 8 @ 5:00 pm
- CoC Evaluation Committee Convenes: Friday, October 11
- NHC informs applicants whether they were selected: Tuesday, October 15
- Selected agency must work with NHC to complete e-snaps application no later than October 20
- Anticipated Notification of Project Funding from HUD: Spring 2025
- Anticipated Project Start: Fall 2025

## X. Proposal Format

Your proposal, no more than 10 pages, must address the following:

- 1) New Project Threshold Review Form (not included in page limit)
- 2) Interest and Organizational Experience (10 points) Describe your agency's experience and past performance in providing safety planning, housing placement, employment search, planning for financial self-sufficiency, direct financial assistance and supportive stabilization services to domestic violence survivors.
- 3) System Performance Measures (55 points) Describe experience in tracking program outcomes related to HUD System Performance Measures, specifically length of time persons remain homeless, length of time from referral to move-in date, increases to cash and non-cash income, and permanent housing outcomes. Include previous program outcomes for other HUD-funded or other similar projects, if applicable.

- 4) Housing First/Low-Barriers Approach (10 points)- Describe how you will utilize a "Housing First approach" in which assistance is offered without requiring compliance with treatment, medication, lack of income or any other area that would interfere with quickly housing a household within 45 days of entry into program. Describe how your program will ensure no additional barriers are placed on clients while they are enrolled in the program. Describe your agency's plans to acquire further training and expertise in relevant evidence-based practices.
- 5) Plan for Effective Case Management and Supportive Services (10 points) Describe how you have provided effective case management to homeless, disabled or other special needs populations in the past and any experience providing housing and services to survivors. Include experience providing services in a "Housing First approach" in which assistance is offered without requiring compliance with treatment or medication. Describe your agency's experience in providing trauma-informed, victim-centered approaches and any experience in motivational interviewing and strength-based assessments. Describe how you will implement VAWA requirements. Describe the duties of the employees you will hire to provide the services and how they will be supervised. Attach a resume of the person who will provide supervision and the case manager, if known.
- 6) Staff Experience (5 points) Please describe the job duties and qualifications of the employees you will hire to provide these services and include a resume of the person who will supervise this staff. Also describe the evidence-based practices and interventions used by your staff and how staff acquire and maintain skills through training and supervision. Attach job description(s) of project staff and a resume of the person who will provide supervision.
- 7) Safety Planning (5 points) Describe how your organization will ensure the safety of DV survivors experiencing homelessness. Describe training staff will receive to implement appropriate safety planning policies and procedures.
- 8) Financial Capacity (5 points) Submit the most recent independent audit (and A-133 audit if applicable). Describe your agency's capacity and ability to pay direct assistance payments to landlords (HUD CoC grants operate on a reimbursement basis). Optional: Supportive services budget may be submitted as an attachment to demonstrate eligible supportive services that would be provided by CoC funds along with other matching funds to support program participants.
- 9) Equity (5 points) Describe your agency's cultural competence. Include experience in serving with cultural sensitivity people who are racially, ethnically and religiously diverse; who speak languages other than English; who have a range of physical and mental disabilities; who are Lesbian, Gay, Bisexual or Transgendered; who are Young Adults or Elderly; and who are extremely low-income. Describe the diversity of your board and staff, your agency's non-discrimination policies, and how you ensure that your staff meets the needs of clients with sensitivity toward clients varied cultural and life experiences. Include how you plan to advance racial equity with this project.
- 10) Underserved Regions (5 points) State whether your project will provide housing and services in one or more of the following parishes: Livingston, St. Helena, Tangipahoa and Washington Parishes and whether your project will serve a rural area (St. Helena, Washington Parish).

- 11) Partnering with Housing, Health and Service Agencies (10 points) Describe how your project will maximize the use of mainstream and other community-based resources when serving persons experiencing homelessness. Describe how the project will work closely with public and private healthcare and organizations and assist program participants to receive primary care, receive housing related services and obtain medical insurance to address healthcare needs. Describe how your project will partner with PHAs and state and local housing organizations to provide housing subsidies to people experiencing homelessness.
- 12) Lived Experience/Expertise (5 points): Describe how you will solicit and incorporate feedback from the persons you serve. Describe how you elevate the voices of people experiencing homelessness in programmatic decision-making processes. Identify board or staff member with recent lived experience of homelessness and their role in policy and program development (within the past 5 years).

Attachments: (mandatory to be considered for selection) (attachments not considered in page limit)

- Attach a copy of your most recent annual Financial Audit.
- Attach proof of nonprofit tax-exempt status if your agency is a non-profit organization.
- Resume of supervisor
- Job Description(s) of project staff
- Match Commitment letter (25% of budget) indicating source of matching funds and uses of those funds on project activities.

Before submitting a project application, all applicants should read the following:

- <u>FY 2024 CoC Program Competition NOFO</u>
- Project Application Detailed Instructions
- CoC Program Interim Rule

For further questions or assistance, please contact Northlake Homeless Coalition Executive Director Amanda Stapleton at astapleton@northlakehomeless.org.